

**2012  
AWARD FOR  
EXCEPTIONAL  
PERFORMANCE  
IN CHAPTER  
JOURNALISM**



APWA YOUR COMPREHENSIVE PUBLIC WORKS RESOURCE

SECOND QUARTER 2014

# Insight

## SoCal Chapter's 2 Top Tens and Project of the Year

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**Public Works: Serving you and your Community**

## SOCAL CHAPTER PRESIDENT'S MESSAGE



In my last message I shared wonderful news. Guess what? I have more wonderful news to share with you! Did you know that the So Cal Chapter has two public works directors being recognized "*Nationally*" as the top APWA public works leaders of the year? They are

Bonnie Teaford, Public Works Director for the City of Burbank and Lisa Ann Rapp, Director of Public Works for the City of Lakewood. Congratulations!

But wait! I have even more good news, the City of Santa Monica's Tongva Park is being recognized "*Nationally*" as a top APWA project of the year. Wow, Southern California is leading the way. Ms. Teaford, Ms. Rapp and the City of Santa Monica will be recognized at the annual APWA Congress in Toronto Canada during August 2014. You too can earn the same accolades but it starts first by submitting an applica-

tion for our chapters annual award program. Applications will be available on line soon.

Last April the Chapter hosted it's outstanding Streets and Technology Conference in Carson. It was a smashing success with nearly 250 attendees who learned the latest and took that valuable knowledge back to their agencies. If you missed it you will have to wait until Spring 2015 for the next conference. This successful conference reminds us that working together, APWA and our membership contribute to a higher and more sustainable quality of life.

The months ahead continue to be filled with opportunities to participate in APWA activities. There are educational opportunities, interagency coordination, field trips, golf, awards program, serving on programs or committees, and of course being a speaker. Get involved with APWA by volunteering. Did you know that studies have shown that volunteering can boost your happiness, decrease depression and help you live longer? If you have an interest please call, email me or go to our website [southernca.apwa.net](http://southernca.apwa.net).

I hope to see you at an APWA event very soon.

Tony Antich, PE  
City Engineering

## SEPTEMBER CHAPTER LUNCHEON - TOUR OF NEWPORT BEACH CITY HALL

NATASHA DEBENNON | BUSINESS DEVELOPMENT MANAGER | ARCADIS

Are you feeling overwhelmed about sustainability issues on your projects? You won't want to miss the September 25th Chapter luncheon which will feature a program on the design and construction of the new Newport Beach City Hall. Participants will tour the building and grounds, and hear from one of our own—Assistant City Manager Steve Badum P.E. Steve and his team successfully completed the \$140 million Newport Beach Civic Center and Park Project. Steve will discuss some of the lessons learned in sustainability issues over the course of the project.



Steve has over 30 years of public works experience. He and his team have recently completed several very large scale vertical construction projects including the Oasis Senior Center, the Newport Coast Community Center, Back Bay Marine Science Center, Santa Ana Heights Fire Station, and the Mariners Library.

Please be sure to register for this luncheon right away—we expect it to sell out early! Registration is open now at <http://southernca.apwa.net/events>.



## 16th ANNUAL APWA GIS CONFERENCE

SIGN UP ON LINE NOW!

Presentations and New Technology  
Demonstrations from Government and Private Sector Leading  
Practitioners in the Field of GIS

To Register: <http://southernca.apwa.net/events>  
Information: Sue Vachon [suzanne.vachon@polb.com](mailto:suzanne.vachon@polb.com)  
562.283.7892

Breakfast & Lunch  
Fee: \$100  
FT Students \$50  
Vendors \$350

September 25, 2014  
8:30 am to 4:00 pm  
Cypress Community Center  
5700 Orange Avenue  
Cypress, CA 90030



## 15th Annual BEST Awards December 11, 2014

Honoring Outstanding Public Projects, Programs,  
and Public Works Leaders

Online applications now available at <http://southernca.apwa.net>  
Applications accepted from August 18 through September 12, 2014  
Watch our website and emails for important announcements  
on applications and deadlines.

Reservations for our BEST Awards Luncheon are now being  
accepted on line - Reserve Early - This event will sell out!

**BUILDING EXCELLENCE | SHAPING TOMORROW**

19<sup>th</sup> Annual APWA Golf Tournament  
Proceeds Benefit APWA Scholarship Fund

**September 11, 2014**

Registration 10:30 am – Shotgun starts at 12:30 pm  
Coyote Hills Golf Course—Fullerton  
\$150.00 per player

Includes: green fees, cart, driving range, box lunch, BBQ  
dinner, 2 drink tickets, and 2 Mulligans each.

Join us for Dinner only: \$35.00—Starting at 6:15 pm

Sponsorships and foursome packages available

**DEADLINE FOR ENTRY & FULL PAYMENT:**

**September 1, 2014**

Info and registration on line at  
<http://southernca.apwa.net>

Not a golfer? Not a problem! Join us for a great Social Hour at  
5:00 pm, Dinner and Raffle — Details and sign up on line!



### COYOTE HILLS GOLF CLUB

#### AN ORANGE COUNTY GOLF EXPERIENCE

Coyote Hills Golf Course in Fullerton is an award-winning 18-hole, par 70 golf course that features five distinct tees and panoramic views of Los Angeles & Orange County. Enjoy an outstanding golf experience at one of Southern California's best golf courses at APWA's 19th Annual Tournament!



# STRICT DROUGHT REGULATIONS IMPOSED BY THE STATE

NANCY VAN DER LINDEN | WATER ADMINISTRATION MANAGER | LAKEWOOD

Governor Jerry Brown's call for a 20 percent reduction in water use triggered a first for California's urban water agencies—state mandated water use restrictions. On January 17, 2014 Governor Brown declared a drought state of emergency and granted the State Water Resources Control Board authority to establish emergency regulations in response to the drought. On July 15, 2014 the State Water Resources Control Board adopted statewide restrictions on outdoor water use. This action was largely in response to one of California's driest years on record, but partially due to the lack of response by the public.

The restrictions prohibit watering that results in runoff from landscaped areas to any hard surface or neighboring property, prohibit washing down hardscape areas except to eliminate health and safety hazards, prohibit the use of potable water in fountains and water features except where water is part of a recirculating system, and prohibit the use of a hose to wash vehicles unless equipped with an automatic shut off nozzle. Water agencies must adopt those statewide restrictions, and agencies with a water shortage contingency plan must implement the plan to a level that requires mandatory landscape watering restrictions. Water agencies without a plan must limit outdoor irrigation with

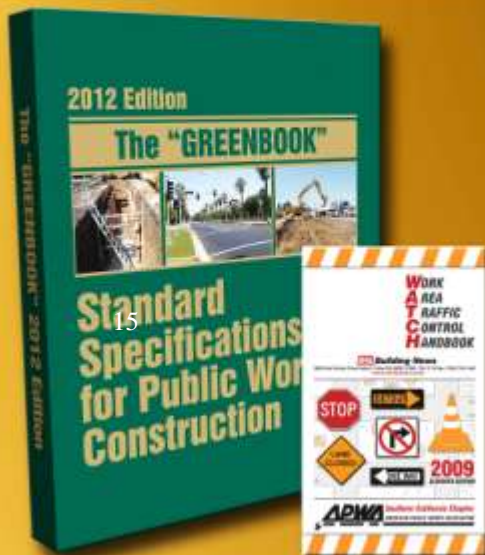
potable water to no more than two days a week or implement mandatory measures intended to achieve a similar reduction. Recycled water use is not covered by the restrictions.

The restrictions include a requirement that fines of up to \$500 be imposed on individual users for failure to comply. It also includes penalties up to \$10,000 a day on water agencies that fail to comply. The Board plans to monitor urban water use by requiring monthly water production reports. Starting in October, urban water retail agencies will also report per capita water use to the State Board. These provisions are effective August 1 and remain in effect for 270 days.

Approximately 50 percent of urban water used each day goes toward keeping lawns green, and cars and driveways clean. California potentially faces additional restrictions if the drought continues or water conservation efforts fail to meet the goal of 20 percent reduction. The latest information on drought regulations can be found on the state's website at [http://www.swrcb.ca.gov/waterrights/water\\_issues/programs/drought/emergency\\_regulations\\_waterconservation.html](http://www.swrcb.ca.gov/waterrights/water_issues/programs/drought/emergency_regulations_waterconservation.html).

**2012 GREENBOOK:**  
STANDARD SPECIFICATIONS FOR  
PUBLIC WORKS CONSTRUCTION

**2012 WATCH Manual**  
**Work Area Traffic Control Handbook**



**GET YOURS NOW!**

AT THE BNI WEBSITE: [WWW.BNIBOOKS.COM](http://WWW.BNIBOOKS.COM)

**GET INVOLVED!**

The Southern California Chapters Greenbook Committee is looking for new members. This Committee is responsible for revisions to the Greenbook and shapes how we build our Public Works Project.

To join the committee, please contact Erik Updyke at: [eupdyke@dwp.lacounty.gov](mailto:eupdyke@dwp.lacounty.gov)

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**BNI Building News**

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## Public Works Institute – Module 1

Meeting the rigid standards of APWA's Public Works Institute Task Force, the Southern California Chapter has implemented a four module, 90-hour program to prepare public works employees for career advancement in management or operations. Participants will learn supervisory and management skills, and will learn how to apply them to real world public works applications. Work toward a certificate that will make a difference in your career.



### MODULE 1 – BASIC PW SUPERVISION

- Role of the supervisor
- Training and motivating employees
- Problem employees
- Conflict management
- Effective communication & meetings
- Team development
- Customer service
- Legal and legislative understanding
- Workplace safety
- Ethics
- PW Operations: Transportation; ROW/one call; emergency management; facilities & grounds

### INSTRUCTORS WILL BE EXECUTIVES FROM:

- Los Angeles County Fire Department
- Los Angeles County Public Works
- Orange County Public Works
- Huntington Park Public Works
- City of Los Angeles Public Works
- City of Pasadena Public Works
- Los Angeles County Superior Court

**October 21-23, 2014**

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\$499 Non-Members

Module 1 Class is  
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For more information,  
please contact:  
Reuben Tolentino, Psomas,  
at [rtolentino@psomas.com](mailto:rtolentino@psomas.com).

Included in Your  
Registration:

Thursday, October 23  
Southern California  
Chapter Luncheon

“Sidewalk Upheavals  
Got You Down? Learn  
How To Reduce Your  
Risks”

Chapter Members—  
Come and Meet Our  
Institute Students!

[southernca.apwa.net](http://southernca.apwa.net)

## APWA TOP TEN AWARD WINNERS

RACHEL SHEPHERD | SENIOR PROPOSAL COORDINATOR | ATKINS, INC.

This month's cover photo has 2014 Top Ten winners Bonnie Teaford and Lisa Rapp at the Project of the Year Winning Tongva Park in Santa Monica. Bonnie and Lisa, along with the other eight 2014 Top Ten Leaders, will be honored during the Awards Ceremony of the APWA 2014 International Public Works Congress & Exposition taking place in Toronto, Ontario in Canada during August 17-20, 2014.

Marking the 54th anniversary of the award, the Top Ten award is one of the most coveted and prestigious awards presented by APWA. "APWA is proud to honor the 2014 Top Ten Public Works Leaders," said APWA Executive Director Peter B. King. "Each year, APWA recognizes the Top Ten Leaders, who are exceptional public works professionals that have been selected by a committee of peers for their career-long professionalism, expertise, service and personal contributions to improving the quality of life in the communities they serve. The APWA Top Ten represent the best of the public works profession. They are all to be highly commended, and are extremely worthy of this honor," said King.

Congratulations to the following award recipients:

Terry Cox—City Manager/City Engineer/Public Works Director, City of Harlan, IA.

David Derrick—Director of Public Works & Engineering, City of Kissimmee, FL.

Joseph Fennell—Executive Director, Northwest Suburban Municipal Joint Action Water Agency, IL.

Ken Grehm, PE—Director of Public Works, Placer County Department of Public Works, CA.

L. Tracy Mercer—Public Utilities Director, City of Clearwater, FL.

**Lisa Ann Rapp, PWLF**—Director of Public Works, City of Lakewood, CA.

Stephanie Reid, PE—City Engineer, City of Lincoln City, OR.

**Bonnie Teaford, PE**—Public Works Director, City of Burbank, CA.

Carl J. Weber, PE—Director of Public Works, City of Janesville, WI.

Daniel Woldesenbet, Ph.D., PE—Director, Alameda County Public Works Agency, CA.



## LISA RAPP, LAKEWOOD DPW WINS NATIONAL TOP TEN LEADER

BONNIE TEAFORD P.E. | PUBLIC WORKS DIRECTOR | BURBANK

Lakewood Public Works Director Lisa Rapp has been named a 2014 APWA Top Ten Leader of the Year. The award was presented locally by National Board Member Cora Jackson-Fossett at Lakewood Celebrates pre-council reception on May 13th. This honor is awarded annually to ten APWA members in the US and Canada who are considered the top leaders in their profession.

Lisa is responsible for the daily operations of the Public Works Department with a staff of 38 full and part time employees, in four operating divisions including Engineering and Administration, Facilities Maintenance, Tree and Hardscape Maintenance, and Fleet Maintenance. She manages all public works services, provided by a variety of in-house staff and both public and private service providers, including Street Lighting, Animal Control, Solid Waste and Recycling, Environmental Management, Street Maintenance and Traffic Operations, and wireless and landline telecommunications for the city.

Lisa's notable projects included the \$21 million expansion and renovation of the Lakewood Sheriff Station, in the reverse of the traditional City/County contract management relationship. She also led the conversion of the City's solid waste collection system from mixed manual col-

lection to automated collection of mixed recyclables, green-waste and refuse. Lisa also planned, advocated, and constructed a twelve year effort to pave every residential street in Lakewood with rubberized asphalt pavement, along with repair of the hardscape and installation of handicapped

ramps. She has also managed the City's multi-million dollar capital improvement program, including envisioning future projects, planning, design, bid solicitation, contract preparation, construction, project close out, and warranty monitoring. Vertical projects included park facilities, community centers, and libraries. Linear construction included water system, street, traffic, sewer, storm drain, and bridge projects.

Lisa is very active in regional issues including watershed management, transportation planning and legislative matters. She is deeply involved in professional organizations such as the

League of California Cities, where she previously served on the Board of Directors and the Environmental Quality Policy Committee. But most of all, she has been committed to serving APWA as a past chapter president, a Public Works Leadership Fellow, a member of the Congress 2012 organizing committee, publisher of this Insight News Magazine,



*Lisa Rapp receives the Top Ten Leader Award from Lakewood's Mayor Todd Rogers and National Director Cora Jackson-Fossett at the May 13th Lakewood Celebrates Reception*

(Continued on page 10... Rapp)

## BURBANK DPW BONNIE TEAFORD RECOGNIZED AS NATIONAL TOP TEN LEADER

LISA ANN RAPP, PWLF | PUBLIC WORKS DIRECTOR | LAKEWOOD

Bonnie Teaford, currently the City of Burbank's Public Works Director, was recently named as an American Public Works Association 2014 Top Ten Public Works Leaders of the Year. Teaford was presented the award locally on Thursday, May 22, 2014, at the City of Burbank's annual National Public Works Week Zero Waste picnic.

As Burbank's Public Works Director, Teaford leads, plans, directs, manages and controls the activities of 185 full-time Public Works Department employees, who provide essential services to the city's 104,000 full-time residents (plus another 100,000 workers who commute to businesses in Burbank). As Director, Teaford also develops, presents and monitors a \$60 million-per-year operating budget and a capital improvement budget that ranges from \$15 million to nearly \$60 million each year. She manages and directs engineering, construction, and maintenance of 280 miles of streets and alleys; 366 miles of sidewalk, curb and gutter; 200 signalized intersections controlled by a centralized traffic management center; 61 miles of storm drains; 11 hillside flood-control debris basins; 223 miles of sanitary sewers; 88 city-owned buildings, 500 vehicles and other equipment, a 9-million-gallon-per-day wastewater treatment plant; and an 81-acre municipal solid waste landfill that has 50 remaining years of capacity.

Teaford created and led a citywide Infrastructure Subcommittee that included two elected Council Members and numerous other department heads to develop a first-ever comprehensive, multi-year Infrastructure Investment Plan to address decades of deferred maintenance for all city infrastructure, and convened an annual meeting with stakeholders to focus attention on the city's unfunded infrastructure needs, which has led to a significant increase in pave-

ment and facility investments. She also developed Burbank's Sustainability Action Plan that was adopted in 2008, and leads the city's Sustainable Burbank Commission.

She developed a citywide vertical construction program that successfully delivered four major civic facilities (the \$38 million Community Services Building, the \$8 million DeBell Golf Course Clubhouse, the \$9 million Ovrom Park and Community Center, and the \$8 million Verdugo Aquatic Center).

She also served as executive project manager for the award-winning \$9.5 million Police/Fire Water Intrusion project, which required reconstruction of major building elements, while this critical facility continued its 24/7 operation.

Active in the APWA Southern California Chapter, Teaford has been a member for fourteen years, and has served on the Southern California Chapter Board of Directors since 2008. "Through her leadership, enthusiasm and influence, Ms. Teaford is synonymous with APWA in the Southern California area. Elected officials, managers and frontline staff come together in whole-hearted and like-minded response support of Bonnie's efforts of promoting APWA is commonplace. Bonnie is a role model of excellence and dedication," said APWA

Southern California Chapter President, Tony Antich, P.E., P.M.P.

Teaford is a California-registered civil engineer, and has a bachelor's degree in cultural anthropology from UC Santa Cruz, a second bachelor's in civil engineering from California State University Sacramento, and earned her master of public administration from California State University Northridge. She lives in Valencia, California, with her geologist husband and enjoys her son's visits home from agriculture studies at Cal Poly San Luis Obispo.



*Top Ten Award Presented to Bonnie Teaford at Burbank's NPWW Celebration by National Director Cora Jackson-Fossett*

## SANTA MONICA'S TONGVA PARK WINS PROJECT OF THE YEAR

RACHEL SHEPHERD | SENIOR PROPOSAL COORDINATOR | ATKINS, INC.

Congratulations go to the City of Santa Monica for their national Project of the Year recognition for Santa Monica's newest public attraction Tongva Park and Ken Genser Square. This project was awarded SoCal's 2013 APWA B.E.S.T. Award for Recreation and Athletic Facilities. SoCal Chapter members enjoyed their March tour of this amazing facility.

The Tongva Park and Ken Genser Square project transformed 7.4 acres of industrial land at a cost of \$42.7 million

into a fabulous public space for the community. There are 283 trees, public art, a playground, fountains (with recirculated water) which lead to the iconic overlooks - custom steel structures (weighing a combined 51,000 pounds) that showcase the views of the Pacific Ocean and Santa Monica Pier. Swales filter urban runoff. Public restrooms carved in a hillside blend into the greenery. This is the center piece of the City's Civic Center Master Plan and together the two parks form a pedestrian and cultural corridor linking City

*(Continued on page 11....Santa Monica)*



**Santa Monica celebrates National Public Works Week in a big way!** The banner above, created by a local artist, was flown above Main Street in Santa Monica for NPWW. The SM City Council adopted a resolution recognizing National Public Works Week at their meeting on Tuesday, May 13th. The Public Works Open House was held from noon to 4 pm on Saturday, May 17, 2014, and the Public Works employees were treated to an Employee Recognition lunch on Tuesday, May 20th! Way to go, Santa Monica Public Works Department!

**Huntington Beach Public Works Spotlights National Public Works Week** — APWA Chapter President-Elect Tom Herbel was thrilled with the NPWW activities held in Surf City for the first time in 6 years. The City Council adopted a resolution for NPWW, at which time they presented the City Council with the department photo below. Two banners were hung across Main Street and Public Works employees staffed a PW booth and demonstrated equipment at the Tuesday night street fair, as publicized in their widely distributed flyer, shown on the right.





## LOS ANGELES PUBLIC WORKS COMMISSIONER HELPS INSTALL LED LIGHT DURING NATIONAL PUBLIC WORKS WEEK, MAY 18-24

City of Los Angeles Public Works Commissioner Monica Rodriguez was on hand with City Street lighting crews for the installation of a solar Light Emitting Diode (LED) light near the downtown Public Works Building, during National Public Works Week 2014.

Since 2008, the Department of Public Works Bureau of Street Lighting has installed more than 150,000 LED units citywide with an annual carbon dioxide reduction of 52,500 metric tons and annual energy savings of nearly \$8 million. "I am proud that the City of Los Angeles and our Bureau of Street Lighting is leading the nation in LED conversions," said Commissioner Rodriguez. "We will continue our efforts to be the first in improving energy efficiency and enhancing public safety." Los Angeles has approximately 5,000 miles of lighted streets with more than 210,000 lights incorporating more than 400 designs. Streetlights provide illumination for City roadways and sidewalk areas. The main purpose of a lighting design is to provide comfortable visibility will encourage vehicular and pedestrian traffic. All lighting installed in the City is designed to meet National Lighting levels that provide visibility and reduce sky glow and glare. All streetlights installed are tested for efficiency, safety and maintainability.


National Public Works Week, May 18-24, 2014, promotes the theme "Building for Today, Planning for Tomorrow." "What we do today is vital to a sustainable and vibrant tomorrow," adds Commissioner Rodriguez. "Public works plays a key role in the planning, building and maintenance of infrastructure projects in our communities that will allow future generations to enjoy a higher quality of life."




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APWA So Cal Chapter team beats Burbank City Council at May 22nd NPWW BBQ and Public Works Olympics.



**MARK VUKOJEVIC**  
IS NEWPORT BEACH'S  
NEW DEPUTY PW DIRECTOR

Mark Vukojevic has recently moved and joined the City of Newport Beach as their new Deputy Public Works Director/City Engineer. Mark most recently served as the City Engineer for the City of Anaheim for the past seven years leading a variety of projects including the construction of ARTIC – Anaheim Regional Transportation Intermodal Center. Mark has been active in APWA SoCal Chapter for several years, serving as a Director on the Board representing our younger members, as well as our fundraising Co-Chair for Congress 2012 in Anaheim. Mark is excited about the new opportunity and is enjoying the very short commute.

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**CARLOS CASTELLANOS, PE**  
RANCHO SANTA MARGARITA'S NEW  
ASST CITY ENGINEER



Carlos Castellanos, PE has moved to the City of Rancho Santa Margarita as the Assistant City Engineer where he will manage the Capital Improvement Program. He has more than 13 years of public sector experience, in various positions with the City of Santa Ana. As Senior Civil Engineer, he headed Santa Ana's Design and Construction Engineering Division, overseeing Capital Improvement Programs and Stormwater Management. Carlos is an active member of APWA SoCal, serving as a co-chair of the Scholarship Committee and member of the Greenbook Committee. He holds numerous certifications and licenses in water, stormwater and construction. Carlos joined Santiago Canyon College in 2010 as an Adjunct Faculty and in 2012 became Program Facilitator for Public Works, where he has helped to redefining the program and developing new courses. As a faculty member, he teaches Fundamentals of Public Works and Plan Interpretation and Cost Estimating. Carlos received his MS in Construction Engineering and Management from CSU Fullerton, BSCE from CSULB and is currently working on a MPA at CSULB.

*(Continued from page 6.... Rapp)*

a member of the Southern California Board of Directors, the Chapter Delegate to the National organization, and a member of the National Government Affairs Committee. Lisa is deeply honored to be named one of APWA's Top Ten.



**ROUBIK GOLANIAN, PE**  
PROMOTED TO GLENDALE PUBLIC  
WORKS DIRECTOR

Roubik Golanian has been promoted to Public Works Director for the City of Glendale. He has served the City of Glendale since 2000, in various positions until most recently as the Deputy Public Works Director. Prior to coming to the City of Glendale, he was a Senior Project Manager with Harris & Associates, as well as Fresno County. Roubik holds a BS in Civil Engineering from City University London, and a MA in Organizational Leadership from Woodbury University. Congratulations on your well deserved promotion!

Roubik holds a BS in Civil Engineering from City University London, and a MA in Organizational Leadership from Woodbury University. Congratulations on your well deserved promotion!



**CARMEN KASNER JOINS NV5, INC.**

Carmen Kasner, PE, recently joined the NV5 team as Regional Chief Executive. Carmen will provide day-to-day leadership and guidance to maximize growth in SoCal. Carmen has 24 years of experience in municipal engineering and design of CIP projects including water, sewer, and storm drain facilities; street improvements; and site development. She offers vast insight into public participation, permitting, project and design standards, and site and access constraints. Her solid design experience enables her to quickly identify issues of concern during the design phase. Her experience also includes extensive work and coordination with various agencies in Southern California involving flood control, development, transportation issues, water system capacities, sewer conditions, and public meetings. Carmen's design and city engineering background compliments NV5's suite of market sectors—infrastructure engineering, environmental, program management, energy, and construction support.

Carmen has been an APWA member since 1998.

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L/D/BE/WBE/SBE

(Continued from page 7... Santa Monica)

Hall with surrounding commercial and recreational areas for the users of the park and those traveling to the pier, beach, and downtown from the south.

Through modern design, planning and cooperation between the City and community, this project has created an innovative city heart grounded in history. The park names honor a people indigenous to Santa Monica and a beloved former Mayor. Inspired by the historic arroyo landscape of washes and ravines, a series of braided pathways emerge from the footsteps of City Hall, extend west to Ocean Avenue and weave the two new parks into the fabric of the City. Dramatic topography created from a flat site reinforces the fluid pathways and organizes the park into four thematic hilltops. A single tunnel links the water elements flowing downhill to the ocean, alcoves carved into the hill-sides offer seating, and the nest-like overlooks perch on the tallest of the hills to frame iconic views. The custom design is enhanced by diverse planting, offering a unique botanical experience.

Santa Monica will receive this honor at the Congress in Toronto in August.

## JESSICA MARTINEZ IS HNTB'S NEWEST INTERN

Congratulations to Jessica Martinez, President of our UC Irvine APWA Student Chapter on being hired as a full-time student intern at the engineering firm, HNTB. Student internships are a great way to prepare for the next generation of Public Works professionals to be ready to take their place in the work world. Jessica's primary assignment will be on LA Metro's Doran Street Grade Separation, in the cities of Los Angeles and Glendale. She will be supporting the Sixth Street Viaduct Replacement for City of LA and the extension of runway 25R at LAX.



## LEN GORECKI IS NEW BELLFLOWER DPW

Len Gorecki has been appointed the new Director of Public Works for the City of Bellflower and will begin on July 7<sup>th</sup>. Len comes from the nearby City of Paramount where he has worked for

the past 19 years in various capacities, including Assistant Director of Public Works since 2007. He also worked in the Community Services and Administrative Services departments during his time in Paramount. Len completed his undergraduate work in Public Administration at USC where he was also a member of the Trojan football team that won the 1990 Rose Bowl. He also has a Master's degree in Public Administration from CSU Dominguez Hills. Len is a native of the San Gabriel Valley where he continues to live today with his wife and daughter.



## ART CERVANTES IS SOUTH GATE'S NEW DPW

Arturo Cervantes, PE, received a B.S. in Civil Engineering in 1995 from UC Irvine. Having worked for AECOM, Caltrans and some Gateway Cities, his experience is in both the public and private sectors. Arturo believes in, and takes pride in his "business like" approach to managing

Public Works programs, to which he credits his accomplishments in Pico Rivera. Under his leadership the City received over \$150 million in grant funds and completed approximately \$100 million in capital projects on time and within budget, both in under five years. Project highlights include the 2013 APWA award winning Passons Boulevard Underpass and Rivera Park Renovation Projects. Arturo is a proud member of APWA. He said "I look forward to the wonderful partnerships and programs made possible by APWA." He is also a member of the Gateway Cities Public Works Officers Steering Committee, Gateway Water Management Authority, Southeast Water Coalition, regional TACs and more. "Working for Pico Rivera as the Director of Public Works/City Engineer was a career developing opportunity. I look forward to building upon that experience to lead the City of South Gate's Department of Public Works, starting in May 2014." Arturo is married to his beautiful wife Gloria Cervantes, a UC Berkeley graduate. He has two wonderful children (Aidan and Ava) under the age of 9. Having performed worldwide, he is an accomplished musician. He is also an avid golfer, runner and bicyclist as he believes in living a healthy and well balanced lifestyle.

## SEVERAL SOCAL CHAPTER LEADERS RECEIVE NATIONAL APPOINTMENTS

Beginning with the Congress in Toronto, several SoCal Chapter members will be taking on appointments to National committees. **Ziad Masbouti**, Senior Civil Engineer for the City of San Juan Capistrano, has been appointed to the Emergency Management Committee which oversees legislative issues related to emergency management as well as APWA's education programs on this subject. **Monica Suter**, Senior Civil Engineer for the City of Santa Ana, has been re-appointed as APWA's representative on the National committee on Uniform Traffic Control Devices, which oversees updates to this important traffic engineering resource. Also from Santa Monica, Public Works Director **Martin Pas-tusha** continues to serve the International Relations Committee. **Lisa Rapp**, Public Works Director for the City of Lakewood, has been re-appointed to another term on the Government Affairs Committee, which oversees policy development for national legislation, as well as lobbying on behalf of APWA members. **Shahn Ahmad**, President of SA Associates, has been reappointed to the Project of the Year Awards committee which reviews and judges Project of the Year submissions. Thank you to these busy individuals who represent our Chapter on the national level!

# PUBLIC WORKS PROJECT MANAGEMENT #14—A Continuing Series

TONY ANTICH P.E., P.M.P. | PRINCIPAL | CITY ENGINEERING



## The Project Management Team — Part 2

A stakeholder is anyone who positively or negatively influences the project.

The Project Manager has the responsibility to identify all individuals or groups

(other than the Client who is also a stakeholder) that have a "stake" in the project...and to see that they are all involved in the project planning process. The examples of potential stakeholders in the following list are designed to serve as a beginning point to assist the Project Manager in the stakeholder identification process. They could be nearby homeowners and residents of the project site; businesses at or around the project site; neighborhood groups (e.g. Homeowner Associations); non-profit activist groups, City Council; agency (City Manager, City Attorney); Building & Safety Department or Planning Department; State agencies (e.g. Fish & Game, Department of Health Services, or Regional Water Quality Control Boards); California Department of Health Services; even the California Coastal Commission. Needless to say there are a lot of potential stakeholders on any project. The important message is not to exclude anyone but rather to include them in all invitations.

At the beginning of the project, it is important to determine the extent to which the public will want to be involved in the project and the extent to which the public should be kept advised of project status. The "public" would include homeowners, residents, businesses, and neighborhood groups within or near the project site. The level of public involvement in a project will vary with every community.

For large or lengthy projects with significant public issues, it may be appropriate to retain the services of a professional consultant to develop and administer a public outreach program. For controversial projects, or projects where community impacts are expected to be high, it may also be appropriate to involve a "Communications Coordinator" as a member of the Project Team. When impacts on adjacent public entities are expected, it may also be appropriate to involve the government relation's staff from the City Manager's office. The key message here is to plan out the project so that you don't get an unwelcome surprise.

Once stakeholders have been identified, the Project Manager should determine how the stakeholders could be involved in the project planning process and how they will be kept informed and involved throughout the project. This may involve meetings, reports, specific interaction opportunities among stakeholders, etc.

At some point the project will be built and maintenance will be necessary. The Project Manager is responsible for identifying the appropriate people for and creating a Maintenance Strategy Team (MST). The MST is responsible for the development of a process for the smooth tran-

sition from construction to maintenance by creating a forum for open communications.

The Project Manager should begin to set up the MST during the project planning process. This is vital if the project is large or complex. Smaller projects may not require a formal MST. If there is a MST, it should be in operation no later than half way through construction, which will allow time to address all issues and prepare all pertinent information.

It is appropriate to include on the MST those who would be responsible to maintain aspects of the project, operate specific project equipment or features, as well as other interested individuals (people involved in construction, the Contractor, trades people, the Designer, etc.). MST members may include Facility owner personnel; Maintenance personnel; Operators of any specialized equipment or features (e.g., art work, special finishes, etc); key vendors or suppliers (if appropriate); specialty contractors for certain maintenance items; and other interested individuals (e.g., Project Director, other engineering and architectural personnel).

Teamwork is necessary for this transition process to proceed effectively. Each MST member should be involved in the transition process, have input into the process, and be kept informed each step of the way. It is up to the Project Manager to communicate to the MST how this will occur. In addition, the Project Manager should explain to each member of the MST specifically why that person has been identified to participate (i.e., why that person is key to the successful transition to operation and maintenance).

Examples of the roles that members of the MST should play in the transition process are to be individuals who are responsible for the operation and maintenance phase of the project; to be able to make key decisions; to understand the information gathered and know how to use the information provided to achieve effective operation and maintenance; to understand their responsibility for the success of the transition; and to be clear on how the project should be maintained (e.g., frequency of inspections, replacement cycles).

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## FROM THE INLAND EMPIRE BRANCH...

The Inland Empire Branch has a number of activities planned for summer and fall. Be sure that you mark your calendar now!

### September 11, 2014

Branch Meeting and Project of the Year Awards Program  
11:30 am—Registration and Networking  
12:00 Noon—Lunch and Program  
\$25.00 with advanced reservations  
\$30.00 at the door or late reservation  
Canyon Crest Country Club, Riverside, CA 92506  
To register, contact Sherri Gomez at (951) 689-1910 or via email at [sherrigomez4@gmail.com](mailto:sherrigomez4@gmail.com)

### October 9, 2014

Construction Management Seminar, Corona City Hall  
For more details please contact Steve Hosford at CNS Engineers Inc. (951) 687-1005 Ext. 106 or [steve.hosford@cnseng.com](mailto:steve.hosford@cnseng.com)

### November 6, 2014

November Branch membership meeting.  
Caltrans District 8 Director Basem Muallem will speak about last spring's installation of the Railroad Trestles over I-215.  
11:30 am—Registration and Networking  
12:00 Noon—Lunch and Program  
\$25.00 with advanced reservations  
\$30.00 at the door or late reservation  
Canyon Crest Country Club, Riverside, CA 92506  
To register, contact Sherri Gomez at (951) 689-1910 or via email at [sherrigomez4@gmail.com](mailto:sherrigomez4@gmail.com)

### November 7, 2014

IE Branch will be hosting their FIRST Golf Tournament at the Green River Golf Course. Contact Chris Buscarino for further details (714) 564-2783 or [buscarinoc@pbworld.com](mailto:buscarinoc@pbworld.com)

*Both the Construction Management Seminar and the Golf Tournament support the IE Scholarship Fundraisers.*

## BE FEATURED IN INSIGHT!

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**Delivery Date: October 1, 2014**

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## ADVOCACY UPDATE

JAMES A. BIERY P.E. | PW DIRECTOR | BUENA PARK



The State Budget was adopted and signed into law by the Governor before the statutory deadline. It is a balanced \$108 billion budget and has some good news for cities and counties. State mandate payments to public agencies will be partially repaid – at least \$100 million. This could increase if revenues are higher than anticipated. Gas Tax – Highway Users Taxes will be increased by \$242 million. This is not a permanent increase but we will see a bump in revenues. Cap and Trade will also add some funding. It includes \$ 25 million for waste diversion and another \$25 million for wetlands and watershed restoration. There are still some funds that will be allocated during the year. High Speed Rail will be getting 25% of the Cap and Trade Funding. November 2014 ballot for Statewide Water Bond is still

a potential ballot measure. There are some legal challenges to the proposed dual pipelines. Transit bus weights – AB 1720 temporarily allows overweight buses to use our streets - at least another year - January 2016. This bill extends the exemption previously granted. Overweight buses definitely impact our streets, but nobody seems to have a solution. There is a study/survey on options being prepared. Some are suggesting adding more funding for streets. Others suggest setting a new higher limit for buses.

*Jim Biery is a Past Chapter President and Chair of the Legislative Advocacy Committee. You can reach him at (714) 562-3672 or [jbiery@buenapark.com](mailto:jbiery@buenapark.com).*

### California Legislative Calendar

The Legislature returned from their summer recess on August 1, to wrap up the 2013-14 legislative session. There are still many bills requiring action prior to the end of the session on August 31. Here are some more key dates:

- August 15:** Deadline for action by Fiscal Committees
- August 18-31:** Floor action only, no committees can meet.
- August 22:** Amendment deadline—This is the time when “gut and amend” allows the contents of bills to be completely stripped out and replaced with something completely different, bypassing the legislative process. Legislative representatives need to keep a close eye on bills during this period.
- August 31:** Final Adjournment. Last day for either house to pass bills.
- Sept 30:** Last day for the Governor to sign or veto bills that had been passed by Aug 21 and sent to him for signature.



## 2014 Calendar

- Aug 17-20 **Chapter Luncheon Dark** — Join us for APWA International Congress & Expo — *Toronto, Canada*
- Sept 11 **19th Annual Golf Tournament** — Coyote Hills Golf Course — Fullerton, CA
- Sept 25 **16th Annual GIS Conference**— Cypress Community Center — Cypress, CA
- Sept 25 **Chapter Luncheon** — Tour of Newport Beach Civic Center — *Newport Beach, CA*
- Oct 21-23 **Public Works Institute** — Module 1 Basic Public Works Supervision — Rio Hondo Events Center, Downey CA
- Oct 23 **Chapter Luncheon** — “Sidewalk Upheavals Got You Down? Learn How to Reduce Your Risks” — Combined with the Public Works Institute at Rio Hondo Events Center, Downey CA
- Nov 7 **Inland Empire Branch Golf Tournament** — Green River Golf Course — Corona, CA
- Nov **Chapter Luncheon Dark** — Happy Thanksgiving!
- Dec 11 **15th Annual BEST Award Luncheon** — *The Centre, Lakewood, CA*



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*Upcoming Chapter Luncheons:*  
Sept 25 — Chapter Luncheon —  
Tour of Newport Beach City Hall —  
Newport Beach, CA

Oct 23 — Chapter Luncheon —  
Sidewalk Upheavals Getting You  
Down? — Downey, CA

Dec 11 — Chapter Luncheon —  
Annual Awards Luncheon —  
Lakewood, CA

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**Monthly Luncheon Program:**

**Time:** 4<sup>th</sup> Thursday of the month (Unless otherwise noted)  
11:30 am - 12:00 pm Registration  
12:00 pm - 1:30 pm Lunch & Program

**Location:** To Be Announced for Each Program

**Cost:** \$25 Public Sector, Pub Sector Retired  
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